TRUST
Oil Search supports, advocates for and is committed to transparency in how the benefits from oil and gas activities are shared with governments and communities and believes it is an essential part of responsible resource development.

We recognise that payments to governments are important for regulatory stability and socio-economic progress. By voluntarily disclosing our payments and contributions, we aim to build an understanding of the economic benefits generated by our activities, and how this supports economic and social development.

Our commitment to transparency is underpinned by the principles of our Social Responsibility Policy, our United Nations Global Compact (UNGC) membership and our support for Extractive Industries Transparency Initiative (EITI) implementation in Papua New Guinea (PNG). We have been an EITI Supporting Company since 2013 and are an active participant in PNG’s EITI Multi-Stakeholder Group (MSG).

Our contributions support economic growth and stability in countries where we operate, and include employing local staff, using and helping to develop local suppliers, and paying taxes and royalties. We also have an unwavering commitment to sustainable development and play a significant role in improving the lives of citizens and communities through initiatives across health care, infrastructure and education.

The Oil Search 2019 Transparency Report brings together information on all our payments to governments, our socio-economic contributions and our approach to tax transparency. It covers countries where we had a presence during 2019. See the 2019 Basis of Preparation for more information on the data presented.
At Oil Search, we have had a long-standing commitment to transparency as it is an essential part of good corporate governance. It strengthens stakeholder relationships by building trust and understanding and holds us and others to account.

We have disclosed information on our payments to government for the last 10 years and have continually sought ways to improve our disclosures. We publish them by country, including a detailed breakdown of our socio-economic contribution in PNG and Alaska. We have also disclosed information about our tax strategy, including the role of subsidiaries, transfer pricing and our use of tax concessions and credits.

In 2019, our tax, royalty and other payments to governments totalled US$114 million. Of this, 60% or US$69 million, was paid in PNG. Our effective tax rate in 2019 was 30.4%, compared to 32.8% in 2018 and remained just above the corporate tax rate of 30%.

This sizeable contribution, particularly in PNG, enables governments to provide critical services and infrastructure and invest in the sustainable development and future prosperity of their countries and communities.

In addition, our investment creates local employment, supplier and contractor opportunities, and returns for investors. In 2019, our socio-economic contribution in PNG and the USA was US$628 million, including US$35 million directed at sustainable development through contributions to the Oil Search Foundation and other initiatives within local communities.

We are continually seeking to improve our reporting and welcome feedback on this report socialresponsibility@oilsearch.com.

Stephen Gardiner
Chief Financial Officer
TOTAL PAID TO GOVERNMENTS

- US$69 million
  Papua New Guinea

- US$30 million
  Australia

- US$15 million
  United States of America

US$114 million
Total payments to governments
TRANSPARENCY REPORT 2019

TOTAL SOCIO-ECONOMIC CONTRIBUTION

US$84 million
Total paid to governments

US$441 million
Total paid to suppliers and contractors

US$628 million
Total socio-economic contribution in PNG and the USA

US$2 million
Total paid to shareholders

US$36 million
Total community investment

US$65 million
Total paid to employees
SOCIO-ECONOMIC CONTRIBUTION

The long-term nature of our operations enables Oil Search to generate considerable value – both financial and social – in countries where we operate. We place great emphasis on the strategic importance of sustainable development and aim to improve peoples’ lives by undertaking these activities.

By providing employment, supporting local businesses, investing in sustainable development and making tax payments to governments, we are aligned with the interests of our host communities and their governments, with the intention of having them share in our success.

PAPUA NEW GUINEA

Since being established in 1929, Oil Search has grown into PNG’s largest single investor and most active explorer. We operate all PNG’s producing oil fields and hold an extensive PNG oil and gas appraisal and exploration portfolio. We have interests in PNG LNG (operated by ExxonMobil PNG Limited) and several major undeveloped gas fields in PNG.

Payments to PNG Government

Extractive industries make a major contribution to the PNG economy. The PNG Government earns revenue through taxes, royalties and levies raised from resource development.

As a participant in the EITI, Oil Search’s commitment to supporting full transparency around our payments to the PNG Government is important for establishing and maintaining our credibility and supporting strong and effective relationships. In 2019, our PNG Government payments amounted to US$69 million (K230 million).

The three main types of taxes and fees levied by the PNG Government are mining and petroleum tax (corporate income tax), Group taxes and royalties. The Internal Revenue Commission is the main body responsible for collecting taxes. From an oil and gas perspective, this process is governed by the Income Tax Act (1959).
SOCIO-ECONOMIC CONTRIBUTION
Socio-economic contribution to PNG

Oil Search pays millions of dollars each year in royalties, taxes, levies and other fees and charges to the PNG Government. While these payments make up a significant portion of our contribution to the economy, Oil Search also makes significant broader socio-economic contributions. These include providing employment and development opportunities for local citizens and contractors, procuring goods and services from local suppliers, and delivering a positive impact from our operations on communities through strategic community investment.

By playing a vital role in the economic and social development of PNG, our sustainable development programmes help to maintain operating stability while supporting local communities. For more information on our socio-economic contribution to PNG, see our 2019 Social Responsibility Report.

Supporting the distribution of benefits

Distribution of revenues from the oil and gas industry in PNG is governed by the Oil and Gas Act. If this distribution does not meet community and national expectations, it can threaten the stability of our operating environment.

For this reason, we continued to actively assist the PNG Government to meet its distribution obligations during 2019.

<table>
<thead>
<tr>
<th>PAYMENTS TO PNG GOVERNMENT (US$’000)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Royalties</td>
<td>6,102</td>
<td>5,885</td>
<td>8,360</td>
</tr>
<tr>
<td>Development levies</td>
<td>695</td>
<td>2,222</td>
<td>2,461</td>
</tr>
<tr>
<td>Tax on Director fees</td>
<td>791</td>
<td>636</td>
<td>660</td>
</tr>
<tr>
<td>Petroleum tax(^2)</td>
<td>0</td>
<td>22,121</td>
<td>1,191</td>
</tr>
<tr>
<td>Additional Profits tax</td>
<td>16,800</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Salary &amp; Wages tax</td>
<td>27,132</td>
<td>27,911</td>
<td>28,108</td>
</tr>
<tr>
<td>Other Government taxes</td>
<td>8,496</td>
<td>14,730</td>
<td>14,654</td>
</tr>
<tr>
<td>Payments to PNG Police(^3)</td>
<td>1,163</td>
<td>1,357</td>
<td>701</td>
</tr>
<tr>
<td>Oil Search Share Dividend</td>
<td>0</td>
<td>0</td>
<td>5,976</td>
</tr>
<tr>
<td>Other Government fees &amp; charges</td>
<td>713</td>
<td>540</td>
<td>616</td>
</tr>
<tr>
<td>Pre-payment of tax under ITCS projects(^4)</td>
<td>4,864</td>
<td>39,311</td>
<td>NA</td>
</tr>
<tr>
<td>Interest withholding tax(^5)</td>
<td>859</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Goods and Services tax</td>
<td>1,058</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td><strong>Total paid to PNG Government</strong></td>
<td>68,672</td>
<td>114,714</td>
<td>62,728</td>
</tr>
</tbody>
</table>

1 Royalty payments were lower in 2018 compared to 2017 due to the production disruption caused by the 2018 PNG earthquake.

2 Income tax and Additional Profits tax required to be reported separately from 2019.

3 Includes payments made to the Royal PNG Constabulary (RPNGC) in line with the Police Act 1998, the Public Services (Management) Act 2014 and the PNG National Government Public Service General Orders. Payment is in the form of per diem allowances, made with the full consent and approval of the RPNGC.

4 Infrastructure Tax Credit Scheme (ITCS). Reclassified from sustainable development to a payment to the PNG Government in 2018.

5 Interest Withholding Tax and Goods and Services tax reported separately from 2019 onwards. Included previously in Other Government taxes.

<table>
<thead>
<tr>
<th>SOCIO-ECONOMIC CONTRIBUTION IN PNG (US$’000)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total paid to PNG Government</td>
<td>68,672</td>
<td>114,714</td>
<td>62,728</td>
</tr>
<tr>
<td>Total paid to suppliers and contractors</td>
<td>258,413</td>
<td>247,703</td>
<td>208,182</td>
</tr>
<tr>
<td>Total community investment</td>
<td>35,266</td>
<td>65,838</td>
<td>88,828</td>
</tr>
<tr>
<td>Total paid to shareholders</td>
<td>2,148</td>
<td>1,083</td>
<td>6,836</td>
</tr>
<tr>
<td>Total paid to PNG-based-employees</td>
<td>36,844</td>
<td>21,473</td>
<td>23,048</td>
</tr>
<tr>
<td><strong>Total socio-economic contribution to PNG</strong></td>
<td>401,342</td>
<td>450,810</td>
<td>383,647</td>
</tr>
</tbody>
</table>
The Landowner Benefits Identification (LOBID) process is a highly complex clan-vetting exercise conducted by the PNG Government that is integral to understanding and determining the allocation and value of benefits to be distributed from the PNG LNG Project. Following completion of the LOBID process across most licence areas in 2018, the PNG LNG Project partners worked closely with the PNG Government in 2019 to complete LOBID for two outstanding areas — Petroleum Development Licence (PDL) 1 and PDL 7. Ministerial determinations for both licences were gazetted in March 2019 and good progress has been made with the election of Directors and Chairpersons who will represent the identified landowner groups in assisting with the distribution process.

LOBID for the outstanding licence areas is expected to be finalised in the near term.

Beneficial ownership

Extractive companies play a critical role in commercialising a country’s natural resources into revenue streams that contribute to national development.

In December 2016, the PNG EITI published a roadmap highlighting the need to include beneficial ownership disclosure in PNG’s national priorities. The roadmap includes activities aimed at disclosing the real owners of landowner companies who represent certain geographic areas within an extractive project. It also includes plans to embed disclosure requirements in existing legislation and licence application processes. Mitigating the risks of financial misconduct and improving PNG’s investment climate are among the identified objectives.

We support this initiative as it makes a positive contribution to transparency and accountability in a manner that is consistent with EITI objectives. We believe the disclosure of beneficial ownership is an important element in making sure assets and income are fully disclosed to relevant regulatory bodies, including revenue authorities to promote compliance with taxation laws.

ALASKA, UNITED STATES OF AMERICA

In Alaska, Oil Search is the second largest holder of oil and gas leases. The Company is in the process of constructing a three-drill-site greenfield oil development - the Pikka Unit project. This is one of the largest conventional, onshore oil fields discovered in the USA in the last few decades.

Payments to Governments in the USA

As Oil Search’s Alaskan operations are currently in the exploration and early development phase, the most significant taxes paid by Oil Search relate to US Federal employment taxes and Alaskan Property Taxes. Production Tax and Royalties will become more significant once operations shift to production.

Socio-economic contribution in the USA

Our socio-economic contribution in Alaska and the USA, including our support for local businesses and community investment, reflects the exploration and early development phase of Oil Search’s operations. Locally specific programmes are in development and reporting metrics established that align with Oil Search’s sustainable development and transparency principles.
OTHER COUNTRIES

Australia
Oil Search has no extractive-based operations in Australia. Our presence is in the form of a Corporate office.

The Australian Government has been a supporter of the EITI since 2006. The Australian Taxation Office (ATO) is a non-corporate Commonwealth entity that governs and administers the Tax Law and has an added focus on tax governance and transparency.

The ATO also administers the Tax Transparency Code. The Oil Search Group prepares and files country-by-country tax reporting information in accordance with Organisation for Economic Co-operation and Development (OECD) Action Item 13, as enacted in Australia and PNG.

Japan
Oil Search has no extractive-based operations in Japan. Our presence is in the form of a small administrative office which opened in 2019.

Oil Search’s payments to the Japanese Government are currently being assessed for inclusion in future transparency reporting.

Kurdistan Region of Iraq
We relinquished our interest in the Taza licence in 2016 and are working with the Kurdistan Regional Government to finalise a termination agreement.

PAYMENTS TO GOVERNMENTS IN THE USA (US$’000)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>State of Alaska</td>
<td>521</td>
<td>323</td>
</tr>
<tr>
<td>State of California</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>State of Colorado</td>
<td>0.02</td>
<td>0.46</td>
</tr>
<tr>
<td>City of Nuiqsut</td>
<td>11</td>
<td>5</td>
</tr>
<tr>
<td>North Slope Borough</td>
<td>445</td>
<td>4</td>
</tr>
<tr>
<td>Native Village of Nuiqsut</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Municipality of Anchorage</td>
<td>4</td>
<td>0</td>
</tr>
<tr>
<td>Kenai Peninsula Borough</td>
<td>10</td>
<td>0</td>
</tr>
<tr>
<td>Government landowners</td>
<td>6,825</td>
<td>3,896</td>
</tr>
<tr>
<td>Payroll Tax</td>
<td>7,438</td>
<td>2,273</td>
</tr>
<tr>
<td><strong>Total paid to Governments in the USA</strong></td>
<td><strong>15,255</strong></td>
<td><strong>6,505</strong></td>
</tr>
</tbody>
</table>

6. A minor restatement has been made to the overall 2018 Payments to Government USA figure to reflect refinements to the reporting approach made in 2019.

SOCIO-ECONOMIC CONTRIBUTION IN THE USA (US$’000)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total paid to Governments in the USA</td>
<td>15,255</td>
<td>6,505</td>
</tr>
<tr>
<td>Total paid to suppliers and contractors</td>
<td>182,934</td>
<td>49,029</td>
</tr>
<tr>
<td>Total community investment</td>
<td>277</td>
<td>97</td>
</tr>
<tr>
<td>Total paid to US-based-employees</td>
<td>28,517</td>
<td>13,626</td>
</tr>
<tr>
<td><strong>Total socio-economic contribution in the USA</strong></td>
<td><strong>226,983</strong></td>
<td><strong>69,257</strong></td>
</tr>
</tbody>
</table>

PAYMENTS TO OTHER COUNTRY GOVERNMENTS (US$’000)

<table>
<thead>
<tr>
<th>YEAR</th>
<th>AUSTRALIA</th>
<th>KURDISTAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>30,357</td>
<td>0</td>
</tr>
<tr>
<td>2018</td>
<td>32,046</td>
<td>2</td>
</tr>
<tr>
<td>2017</td>
<td>26,826</td>
<td>12</td>
</tr>
</tbody>
</table>
As a responsible Operator, the Oil Search Group complies with the tax laws that govern its operations and commercial dealings and seeks to comply with statutory obligations and disclosure requirements.

Oil Search’s tax strategy is supported by our principle-based tax management approach, which aligns with the Company’s core values, including acting with integrity, acting responsibly, and respecting communities, partners and governments that we work with. It also supports our efforts to provide information to governments and their agencies so they can review tax policy and enhance their tax systems’ equity, effectiveness, efficiency and administration in the jurisdictions where we operate.

**TAX GOVERNANCE**

Oil Search’s internal tax compliance procedures support our business in implementing our tax management approach and meeting our tax obligations. The Board Audit and Financial Risk Committee (AFRC) is responsible for overseeing tax management and has endorsed the tax strategy. The Group’s Chief Financial Officer holds direct responsibility for tax management and communicates with and advises the AFRC on tax affairs and risks with support from our corporate tax team. The Group Head of Tax is responsible for implementing our approach to tax.

Our tax risk management approach includes the following core principles:

- Align tax strategy with Oil Search’s core values, including building mutually beneficial relationships based on openness and trust.
- Comply on a full and timely basis with statutory obligations and disclosure requirements.
- Comply with both the letter and the intent of the tax laws that govern our commercial dealings.
- Align Group structure and related party dealings with genuine commercial substance, risk allocations and value creation within Oil Search’s supply chains.
- Foster high-quality engagement with regulators and other stakeholders.
- Support timely decision-making and dispute resolution.

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7 The Oil Search Group operates in PNG and Alaska, with corporate and administrative offices in Australia, Abu Dhabi and Japan
EFFECTIVE TAX RATE AND INCOME TAX

Oil Search’s effective tax rate is disclosed in our Annual Report along with our income tax expense for the year. Our Annual Report is prepared in accordance with International Financial Accounting Standards and is independently audited.

Our effective tax rate in 2019 was 30.4% compared to 32.8% in 2018. Our income tax expense for the year ended 31 December 2019 was US$136.2 million. The balances of deferred tax assets and deferred tax liabilities at 31 December 2019 were US$966.2 million and US$1,354.9 million respectively.

30.4% EFFECTIVE TAX RATE

ADDRESSING OTHER TAXATION ELEMENTS

Subsidiaries

The Oil Search Group structure includes seven subsidiaries incorporated in the British Virgin Islands, six of which were incorporated to hold exploration interests in the Middle East and North Africa. This structure provides stability and flexibility in relation to potential future divestment or equity-raising in relation to each jurisdiction and has minimal effect on our tax obligations in all relevant jurisdictions. Any income from these activities is subject to tax in accordance with the tax laws of the jurisdiction where the exploration licences are located. The Group currently has minimal activities in the Middle East and North Africa and the existence of these subsidiaries therefore has a negligible effect on our overall tax position.

The seventh subsidiary is an in-house finance company in the British Virgin Islands with no material profits.

The Oil Search Group also maintains a dormant exploration subsidiary in the Cayman Islands.

Uncertainty in tax laws

Where there is a degree of uncertainty in relation to the application of a tax law, Oil Search applies a ‘more likely than not’ principle to determine the intended operation of the tax law and its application to the Oil Search Group. In doing so, we consider technical legal interpretive issues, established administrative guidance and precedents, all relevant facts, reasonable and generally accepted valuations methodologies and independent advice (where relevant).

Payment of ‘fair share of tax’

Our approach to tax compliance and transparency is designed to provide enough information for governments to formulate tax policy settings and enact laws that provide for a ‘fair share of tax’ in each jurisdiction in which we operate.

The amount of tax we pay in each jurisdiction is determined by its laws, as enacted by the relevant governments. We are obliged to report on and pay tax in accordance with these laws.

Tax concessions

The Oil Search Group does not receive any unique tax concessions. All tax liabilities are calculated in accordance with relevant legislative requirements. Some jurisdictions include provisions such as accelerated depreciation for capital equipment used in oil and gas production and/or fiscal stability. These provisions may be generalised or may relate to specific projects. They are common in jurisdictions that seek to attract investment in large-scale, long-life oil and gas projects and each government determines its preferred tax settings based on its policy objectives.

Tax credits

Oil Search contributes to the socio-economic development of PNG by supporting critical infrastructure development through the PNG Government’s Infrastructure Tax Credit Scheme (ITCS). ITCS payments are voluntary pre-payments of income tax that contribute to the delivery
of infrastructure projects selected by the PNG Government. The PNG Government pays no interest and the tax credits remain outstanding until we offset them against future income tax liabilities. Limits apply to the value of tax credits that can be claimed as a tax offset in a particular income year.

Transfer pricing
Pricing of international related party dealings is determined through the application of the principles of the Organisation for Economic Co-operation and Development (OECD), as enacted, in each of Oil Search’s operating and/or investment jurisdictions. Our transfer pricing approach and outcomes are documented and disclosed to regulators in accordance with country-by-country tax reporting rules enacted in PNG and Australia.

**ENGAGEMENT AND DISCLOSURE**

We maintain a transparent and constructive dialogue with governments and tax authorities regarding our tax approach in jurisdictions where Oil Search operates. As part of our commitment to social responsibility, we strive to maintain positive relationships and seek to identify and where possible, resolve any disagreements. This supports our efforts to enhance tax system effectiveness, such as through direct engagement on tax reform and the commitments associated with being an EITI Supporting Company.

We voluntarily provide information on our payments to governments on a country-by-country basis in the 2019 Social Responsibility Report. Being open about these payments is in the best interests of our shareholders, employees, host communities and other stakeholders. Transparency allows for an informed debate on the integrity of tax regimes and highlights the benefits of contributions we make to our host countries.

We are a member of the PNG Chamber of Mining and Petroleum sub-committee that engages with the Internal Revenue Commission, International Monetary Fund and Department of Treasury on tax reform matters.

**Extractive Industry Transparency Initiative**

PNG has been an EITI member since 2014 and Oil Search has been an EITI Supporting Company since 2013. We have actively encouraged and demonstrated transparency in support of PNG’s journey towards EITI compliance by participating in PNG’s EITI MSG, publicly disclosing payments we make and working with the PNG Government, civil society and peers to advocate formal adoption and implementation of the EITI in PNG.

Although United States is no longer an EITI implementing country, it remains a supporter of the EITI internationally. Supporting governments are committed to promoting good governance in the extractives sector, which aligns with our intention to transparently report payments made to the US Government as part of our organisational commitment to the EITI.
INDEPENDENT AUDITOR’S REPORT
for the year ended 31 December 2019

Independent Assurance Practitioner’s Assurance Review Report to the Management of Oil Search Limited

We have reviewed the selected financial information included in the 2019 Transparency Report of Oil Search Limited ("OSL") in the table below “hereafter referred to as Financial Information” for the period 1 January 2019 to 31 December 2019.

Management’s Responsibility for the Financial Information

Management is responsible for the preparation of the Financial Information and has determined that OSL’s 2019 Social Responsibility Reporting Basis of Preparation is appropriate to meet the needs of the Management. Management’s responsibility also includes such internal control as management determines necessary to enable the preparation of the Financial Information that is free from material misstatement whether due to fraud or error.

<table>
<thead>
<tr>
<th>Financial Information</th>
<th>Reporting Criteria</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Total paid to Governments:</td>
<td>OSL’s 2019 Social Responsibility Reporting Basis of Preparation</td>
</tr>
<tr>
<td>o PNG (US$’000)</td>
<td></td>
</tr>
<tr>
<td>o Australia (US$’000)</td>
<td></td>
</tr>
<tr>
<td>o USA (US$’000)</td>
<td></td>
</tr>
<tr>
<td>• Total socio-economic contribution in PNG:</td>
<td></td>
</tr>
<tr>
<td>o Total paid to suppliers and contractors (US$’000)</td>
<td></td>
</tr>
<tr>
<td>o Total community investment (US$’000)</td>
<td></td>
</tr>
<tr>
<td>o Total paid to PNG-based employees (US$’000)</td>
<td></td>
</tr>
<tr>
<td>o Total paid to shareholders (US$’000)</td>
<td></td>
</tr>
</tbody>
</table>

Assurance Practitioner’s Responsibility

Our responsibility is to express a conclusion on the Financial Information based on our review. We have conducted our review in accordance with Auditing Standard on Review Engagements ASRE 2405 Review of Historical Information Other than a Financial Report. ASRE 2405 requires us to conclude whether anything has come to our attention that causes us to believe that the Financial Information is not prepared, in all material respects, in accordance with OSL’s Social Responsibility Reporting Basis of Preparation. This Standard also requires us to comply with relevant ethical requirements.

A review in accordance with ASRE 2405 is a limited assurance engagement. The assurance practitioner performs procedures, primarily consisting of making enquiries of management and others within the entity, as appropriate, and applying analytical procedures and evaluates the evidence obtained.

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The procedures performed in a review are substantially less than those performed in an audit conducted in accordance with Australian Auditing Standards. Accordingly, we do not express an audit opinion on the Financial Information.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the Financial Information of OSL for the period ended 31 December 2019 is not prepared, in all material respects, in accordance with OSL’s Social Responsibility Reporting Basis of Preparation.

Basis of Accounting and Restriction on Distribution and Use

Without modifying our conclusion, we draw attention to OSL’s Social Responsibility Reporting Basis of Preparation in the Transparency Report for the period ended 31 December 2019, which describes the basis of preparation. The Financial Information for the period ended 31 December 2019 has been prepared for use by Directors of OSL for the purpose of enabling OSL to include the review report in their Transparency Report and Social Responsibility Report. As a result, the Financial Information for the period 1 January 2019 to 31 December 2019 may not be suitable for another purpose. Our report is intended solely for the directors and management and should not be distributed to or used by parties other than directors and Management.

Chi Mun Woo
Partner
Sydney, 24 March 2020
2019 SOCIAL RESPONSIBILITY REPORTS

Enquiries and feedback on this reporting and performance are welcome. Please contact the Oil Search social responsibility team on:

socialresponsibility@oilsearch.com

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